



Fundación Alpina

2025

Annual Report

Food Security: Beyond
Access to Food

Credits

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Message from the Executive Director

2025 showed us that traditional models of international cooperation are changing. What initially seemed like a global crisis became an opportunity to transform the way we approach development: reducing dependence on external flows and placing greater emphasis on creating sustainable local solutions. For Fundación Alpina, this context reaffirmed **our conviction that corporate philanthropy has a decisive role to play in this new landscape, leading with boldness, transparency, and empathy.**

This commitment was reflected in the milestones achieved during 2025. We implemented 11 initiatives and projects, four of which were completed during the year. Through this work, more than 400 families strengthened their food security, increased their income by 38%, and established home gardens where they grow, on average, eight types of food, 85% of which are for their own consumption.

Additionally, we launched El Aula, a platform for sharing knowledge and strengthening capacities in sustainable rural development. We also defined and implemented our Measurement, Evaluation, Accountability, and Learning (MEAL) plan, aimed at strengthening how we measure impact and enhancing our role as a social, environmental, and productive lab.

In terms of advocacy, we participated in and organized dialogue spaces to highlight lessons learned and best practices. Furthermore, we mobilized resources and services that broaden our reach and contribute to achieving the 2030 goals, reaffirming that innovation and collaboration are the way forward.

Looking ahead to 2026, we aim to deepen this vision. **We will continue to promote knowledge generation and transfer, consolidating our role as a social, environmental, and productive lab.** We will replicate our advocacy initiative, *Latidos del Territorio* (Heartbeats of the Territory), seeking to connect more people with the realities of the country and open new opportunities for building a better future. We will promote community-based water governance through community mentors and graduation models that strengthen capacities. We will advance strategic philanthropic investment and high-impact projects that integrate diverse perspectives and contribute to innovative solutions. These efforts will be accompanied by stronger engagement in the public agenda and communication that connects with a broader range of stakeholders, in a pivotal year for the country.

The future demands collaboration and a long-term vision. **Sustainable transformations depend not on external resources, but on the ability to work together to build solutions from the territories.** That will be our purpose in 2026: to continue serving as a bridge between sectors and a driver of development for Colombia.



Camila María Aguilar



Food
Security

Context of rurality and food security: the starting point

In Colombia, inequality is most pronounced in rural areas. While 29% of urban households live in poverty, this figure rises to 43% in rural areas. In nearly half of rural households living in poverty, a woman is the lead of the family.¹ This gap is not only economic; it is also territorial and structural.

In departments such as **La Guajira and Vichada**, nearly half the population is unable to secure three meals a day.² This situation is not solely explained by a lack of food but also by **longstanding inequalities in access to water, basic services, land, public goods, and productive resources**. These gaps disproportionately affect rural communities, female-headed households, people with disabilities, and Indigenous and Afro-descendant communities.³

Adding to this context are the increasingly severe **effects of climate change**, which directly impact rural livelihoods. Droughts, extreme rainfall, and soil degradation increase household vulnerability and can severely disrupt production and income, particularly in contexts where recovery mechanisms remain limited.

At the same time, these territories present important opportunities. Small-scale, family, and community-based agriculture plays a central role in sustaining the country's food systems and contributes to the conservation of biodiversity, traditional knowledge, and ecosystems. Rural women, in particular, play a central role, linking food production, caregiving, well-being, and community life.⁴

Ensuring food security for rural families is a critical condition for achieving more stable, dignified, and sustainable livelihoods. It is not only about increasing food production but also about strengthening people's capacity to make choices about their food, their land, and their future. In this context, agroecology and sustainable food systems represent a relevant pathway —though not the only one—to reducing inequalities and advancing towards the Sustainable Development Goals.

1 (DANE, 2024)

2 (DANE, 2025)

3 (FAO, IFAD, PAHO, WFP, UNICEF, 2020)

4 (UN Women, United Nations Environment Programme, Natura Foundation, 2019)



How do we work?

Food systems and key areas from the perspective of Being and Doing

Our working model

Being is the root of transformation.

Empowering people, building trust, and preparing the human and collective basis so that productive, organizational, and community processes can be sustained over time.

BEING | The root of transformation

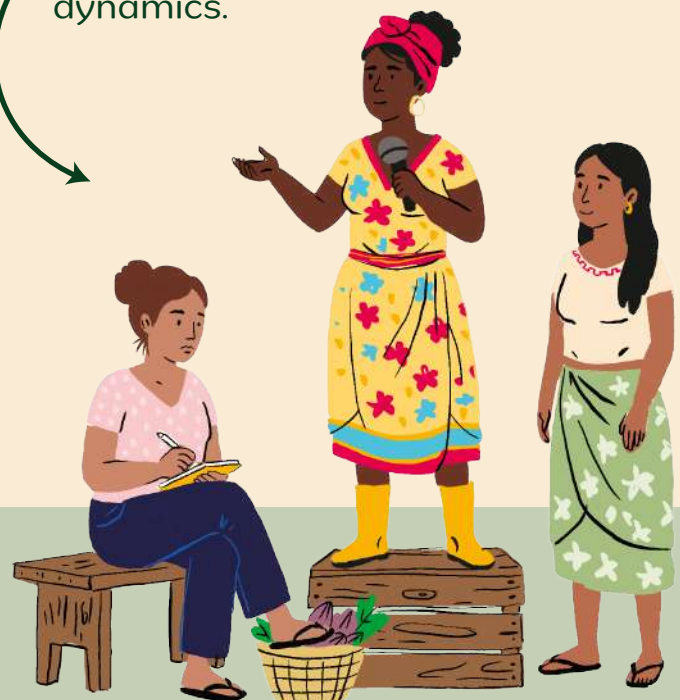
We promote processes that transform the way rural communities see themselves, organize, and make decisions about their future.



Social empowerment: We support families in recognizing their strengths, boosting their leadership, and making collective decisions that improve their quality of life.



Power of rural women: We foster women's participation and leadership to transform household, community, and territorial dynamics.



Agency capacity: We strengthen the autonomy of rural families so they can lead their own development, influence decisions, and sustain their processes over time.

These processes of BEING cultivate confidence, self-esteem, and a vision for the future: the foundations for every sustainable transformation.

DOING | The action that sustains life

Doing is the tangible expression of transformation. Through concrete actions, we strengthen food systems so that families can produce, consume, and improve their well-being.



Agricultural production units: They generate income, local employment, and fresh food.

Community mentors: Local leaders who accompany others, strengthening sustainability, ownership, and environmental stewardship.

Strengthened rural associations: They enable fair trade and long-term sustainability.

Family and community home gardens: They provide daily food and preserve traditional knowledge.

Self-managed savings and credit groups: They promote collective organization and economic autonomy.

Climate action and agroecology: Ecosystem conservation, water management, and the development of community wells.

Every action of DOING is guided by respect for the environment and the pursuit of a balance between production, sustainability, and quality of life.



Result: our purpose

We promote the life projects of rural families in vulnerable territories of Colombia through support that enables **knowledge sharing, strengthens resilience, and fosters community transformation** toward prosperity in harmony with the environment.



Autonomy

2025 numbers that transform rural life

In 2025, Fundación Alpina supported rural communities in hard-to-reach areas, where food insecurity is not just a statistic but remains a daily challenge. This year's figures reflect more than results: **they represent families who are now eating better, making more informed decisions, and are less vulnerable to uncertainty.**

Food security: home gardens provide daily food.

More than **400 families** strengthened their food security by producing part of what they consume in their home gardens.



400 families

Diversity that nourishes: crop diversity feeds families and protects the land.

Each garden grows an average of eight types of food, diversifying family diets and improving nutrition. Crop diversity strengthens soil health and ecosystems, making production systems more resilient to climate variability.



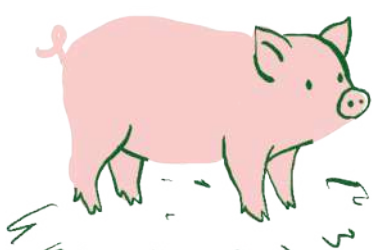
8 types of food, diversifying

Production that transforms: the power of collective work for community well-being.

Various production lines were strengthened through collaboration between associations and families, with support from the field extension team.



Collaboration between associations and families



Pig farming



Fish farming



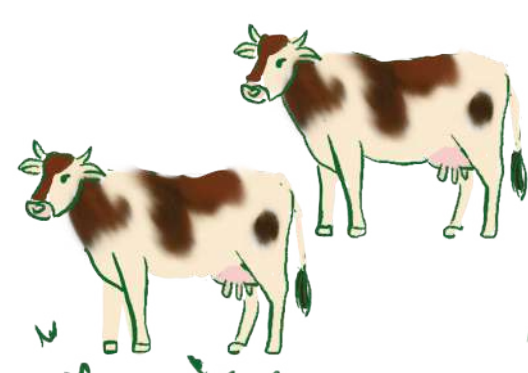
Poultry farming



Agriculture



Beekeeping



Milk production



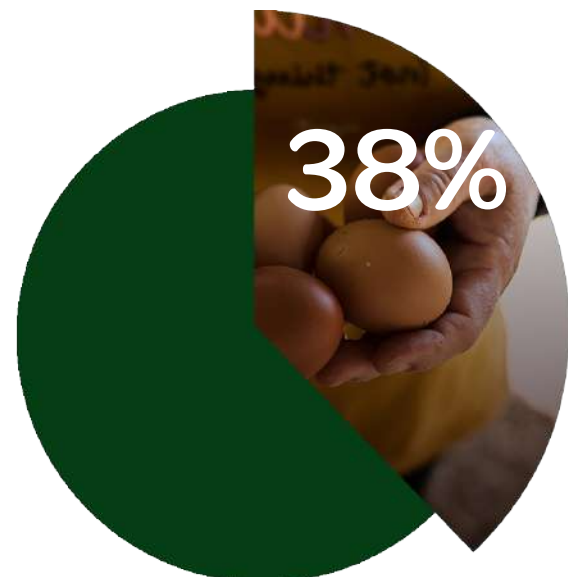
**Autonomy and dignity:
food security begins at home.**

On average, **85% of the production** is intended for self-consumption, ensuring fresh, locally produced food.



**Meaningful income:
increased income
reduces financial
pressure and
uncertainty**

In the projects completed in 2025, families achieved an **average income increase of 38%**.



**Transformations in
being: security is also
knowing that you are
not alone.**

89% of participants now know where to seek support in situations of gender-based violence.



**Caring for life:
“Caring for the soil
means caring for
tomorrow’s food.”**

100% of families apply agroecological practices in their production systems.



More than just numbers, we support decisions that transform rural life.

Where we worked in 2025

📍 In progress 📍 Complete

Laboratories

Cauca

1 Municipality: Rosas, Sucre
AURORA Silver Entrepreneurship
100 Participants



2 Municipality: Rosas, Sucre
Aurora-alliances that transform
20 Participants

Vichada

3 Municipality: Puerto Carreño
Sustainable Conucos
29 Participants



La Guajira

4 Municipality: Uribia
Restore to conserve, nourish and produce)

Fondo Acción
50 Participants



5 Municipality: Manaure
Hands on the field – Barranco
10 Participants



6 Municipality: Uribia
Wüin Jepa. Community water governance

150 Participants
WaterAid

Philanthropists/Private donations

7 Municipality: Uribia
Strengthening WASH processes and income generation

30 Participants
Fundación Amanee Wayuu

8 Municipality: Uribia
KOWA Strengthening

176 Participants

Where we worked in 2025

📍 In progress
 📍 Complete

Satellites

Antioquia

9 Municipality: Dabeiba
Comprehensive development for sustainable communities

57 Participants



Alianza para el Desarrollo
 Aprender juntos a trabajar juntos

Santander

Municipality: Rionegro
Self-managed associations and sustainable production

10 **232** Participants Phase 1

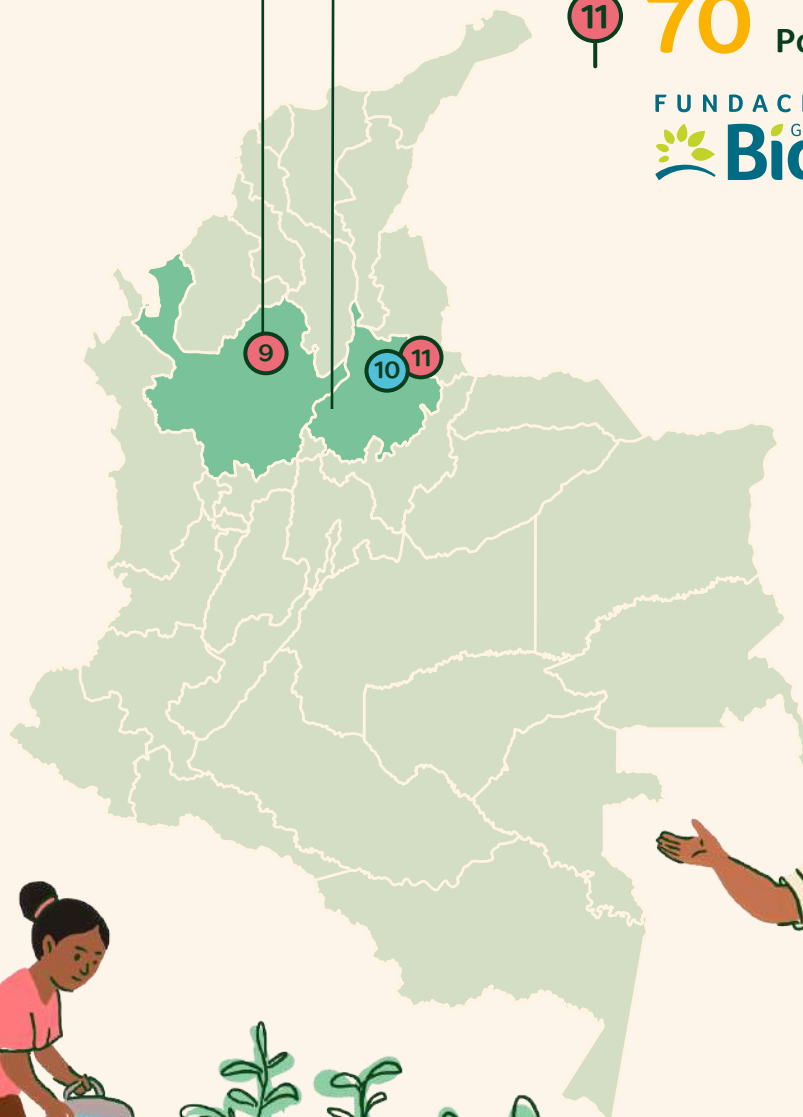


Fundación Saldarriaga Concha

Fundación Bolívar Davivienda



11 **70** Participants Phase 2





Learning

Three projects that reflect our purpose



In 2025, Fundación Alpina supported numerous initiatives across the country, all aimed at strengthening rural food systems. We focus here on **three projects** that, because of their scope, lessons learned, and results, clearly **reflect how we work, what drives us, and the transformations we seek to advance.**

These projects are not the only ones, nor are they intended to be the most representative. **They are examples** of what is possible when we work **with communities and partners**, placing food security at the center and promoting sustainable change over time.

Why these three projects?

We selected these projects because:

- They integrate **Being and Doing**, strengthening human capabilities and productive systems.
- They address **food security** in everyday life, beyond production.
- They demonstrate the value of **collective action** among communities, partners, and territories.
- They provide key lessons for **Fundación Alpina's model toward 2030.**
- They completed or consolidated significant milestones during 2025.



Aurora: Emprendedoras Silver (Aurora - Silver Entrepreneurs) - Cauca

Economic autonomy also transforms the experience of aging.

Process trajectory

 **Duration:** 17 months (phase 1).

 **Continuity:** Aurora - Alianzas que transforman (Aurora - Alliances that Transform), launched in late 2025.

What is it?

Aurora – Emprendedoras Silver (Aurora - Silver Entrepreneurs) supported 100 older rural women in building dignified and sustainable livelihoods, strengthening their economic autonomy, leadership, and role within their families and communities.

Why are we highlighting this?

It demonstrates that food security and income generation are also forms of care, inclusion, and recognition for women, regardless of their age.

What makes it different?

- A focus on rural “silver economy”.
- Contract farming to ensure stability.
- Alliances that connect production, markets, and care.

What it left behind

Aurora concluded its first phase by consolidating partnerships, productive capacities, and women’s leadership.

In 2026, the process evolves towards Aurora - Alianzas que transforman (Aurora-Alliances that Transform), expanding its focus toward value chains and strategic partnerships.

Allies





Restaurar para conservar, nutrir y producir (Restore to conserve, nourish and produce) - Alta Guajira

Producing food while caring for a sacred territory

Process trajectory

 **Duration:** 24 months.

 **Continuity:** Lessons integrated into the La Guajira territorial lab model.

What is it?

A project that integrated ecological restoration, food production, and water management in Wayuu territories within Macuira National Natural Park.

Why are we highlighting this?

It demonstrates that food security and environmental conservation are not contradictory when addressed from the territories and in partnership with communities.

- **Food production as part of daily life:** 100% of families now produce part of what they consume, with more diverse home gardens (from 6 to 9 food crops) and more consistent production throughout the year.
- **More efficient and resilient production systems:** Although fewer households engaged in livestock farming, effective production increased by 28%, with diversification into cattle, in addition to goats and sheep.
- **Community organization that sustains the process:** Participation in associations grew from 6% to 42%, and 100% of producers are part of self-managed savings and credit groups. All adopted agroecological practices.



What makes it different?

- Production in environmentally sensitive areas.
- Restoration as the foundation of the food system.
- Water as the axis of life and resilience.

What it left behind

This project concluded in 2025, leaving strengthened capacities, sustainable practices, and key lessons that now inform the La Guajira lab and future water governance initiatives.

Allies



PARQUES NACIONALES
NATURALES DE COLOMBIA

KOWA ANUWAPA'A



Kowa

Todos Unidos

Asociación Kottirawa'a Wapushwaya

KOWA - Fortalecimiento organizativo y economía comunitaria (KOWA - Organizational strengthening and community economy) - Alta Guajira

When organization becomes food, income, and dignity

Process trajectory

 Duration: 36 months.

 Current phase: 12 months.

Continuity: New phase focused on strengthening associative governance (2026).

What is it?

A process of supporting the KOWA association to strengthen its self-management, community governance, and sales of food produced by Wayuu communities.

Why are we highlighting this?

It shows that food security is also built from organization, trust, and the local economy.

What makes it different?

- Community mentors as the driving force of the process. A mentor is a local leader who supports and strengthens community processes, sustainability, and environmental stewardship.
- Community sales points in hard-to-reach territories.
- Integration of production, savings, and sales.

What it left behind

In 2025, KOWA association consolidated organizational and commercial capacities that now allow it to move into a new phase focused on community governance, financial sustainability, and strengthened local leadership.



What we celebrate about 2025

1. We deepened our commitment to agroecology

Agroecology as a pathway to produce, care for, and sustain life

In 2025, we reaffirmed that agroecology is not just a productive approach but a way of relating to the land, water, and communities. It integrates science, practice, and community organization in service of more resilient, diverse, and equitable food systems.

We celebrate the update of our agroecological characterization tool, which enables us to more effectively support rural families in their transition processes. We have adopted the FAO TAPE framework as an international standard and complemented it with our own questions that connect the diagnosis with action in the field.

Today we have an evaluation framework based on 57 indicators, enabling the construction of solid baselines, systematic progress monitoring, and a deeper understanding of agroecology from local realities, where food production also means reducing costs, diversifying income, and caring for ecosystems.



2. We strengthened market access as a tool for care

In September 2025, we began a new phase in Cauca: Aurora - Alianzas que transforman (Aurora - Alliances that Transform), an initiative that consolidates the contract farming model with older rural women.

In partnership with **WEIA** and **MIIDO**, we support Las Ermosas Association in cultivating aromatic herbs (lemongrass, spearmint, and basil), ensuring fair market access from the outset. This model provides stability, reduces risk, and strengthens producers' economic autonomy.

This alliance demonstrates that when social, financial, and productive actors align, **food security and income shift from aspiration to reality. Furthermore**, digital tools such as MIIDO open new opportunities to strengthen traceability, management, and access to higher-value markets.



3. We measure to learn and transform

At Fundación Alpina, we understand measurement and evaluation as essential tools for learning and continuous improvement, aligned with our role as a social, environmental, and productive lab. Measuring allows us to better understand the scope of our work, identify what generates value, and strengthen our capacity to drive transformation alongside communities.



With the launch of our 2025-2030 five-year plan, this approach materialized in the development of the MEAL Plan (Monitoring, Evaluation, Accountability, and Learning), which builds upon and strengthens our previous monitoring framework.

The plan establishes learning and knowledge sharing as cross-cutting principles for adapting interventions, fostering innovation, and expanding impact over time, while maintaining systematic monitoring of activities, outputs, and outcomes based on clearly defined indicators.

4. We collectively celebrate recognition and awards



In 2025, several projects supported by Fundación Alpina and our partners received recognition for their contributions to the well-being and resilience of rural communities in remote and highly vulnerable areas. These awards reflect the commitment of the families and local organizations with whom we work.

- **Alta Guajira - Buenas Prácticas para el Desarrollo Sostenible (Good Practices for Sustainable Development) - SDG 2: Zero Hunger category** Awarded by Red del Pacto Global Colombia and the Bogotá Chamber of Commerce to the *Huertas agroecológicas para el fortalecimiento de medios de vida* (Agroecological Gardens

for Strengthening Livelihoods) initiative, implemented with Wayuu communities in the Nazareth *corregimiento* (rural administrative division). This recognition highlights the agroecological solutions that strengthen food security in a context characterized by significant social and environmental challenges.

- **Vichada - Xposible Colsubsidio.** Recognition granted to the *Conucos Sostenibles* (Sustainable Conucos) initiative, developed with three ethnic groups from the Kanalitojo Indigenous reserve, highlighting intercultural collaboration and the promotion of sustainable practices.
- **Cauca - Premio Innova Mayor (Innova Mayor Award) - Silver Innovation category.** Awarded by Universidad del Rosario and Porvenir to *Aurora – Emprendimiento silver* (Aurora–Silver Entrepreneurs), which promotes economic autonomy and social innovation among rural women.

Special recognition - Aurelio Llano Posada National Prize

The **KOWA association**, in Alta Guajira, received the award in the Social and Community Development category. This achievement holds special significance for Fundación Alpina, as we have supported the communities that make up KOWA and contributed to the association's creation. We celebrate this recognition as a reflection of their leadership, autonomy, and organizational strength, and as evidence that it is possible to unite clans around a shared purpose and build enterprises in challenging contexts.

6. We elevated territorial voices in public spaces

Bringing the voice of the territories to broader platforms

In 2025, Fundación Alpina strengthened its presence in national and international dialogue platforms focused on rural women's empowerment, climate action, and nature-based solutions, international cooperation and development finance, territorial development, and systemic change.

Across these spaces, we shared lessons learned, perspectives, and methodologies developed through field experience. A consistent message emerged among all spaces:

Collective impact initiatives are essential - initiatives that advance systemic, sustainable, and scalable solutions capable of driving long-term improvements in rural communities' living conditions.



Selected events:

- **GLI Forum LATAM - ProMujer**
Rural women leading change.
- **Summit Regeneradores Colombia**
Presentation of Conucos Sostenibles (Sustainable Conucos) (IKI, TNC, Helmholtz Institute).
- **Foro “La cuestión de los sistemas agroalimentarios” (Forum “Rethinking Agri-Food Systems”)**
Contributions from corporate foundations and the private sector (FAO - Universidad de La Salle).
- **Foro Prosperidad Compartida (Shared Prosperity Forum) - AFE**
Biodiversity conservation and climate resilience as drivers of sustainable development.
- **Pre-COP 30- Bridging the Gaps**
Advancing Coherent Policies for Climate Adaptation and Mitigation for Agriculture and Food Systems.
(Ban Ki-moon Centre, Agroecological Coalition, UN Foundation, Global Alliance for the Future of Food).
- **Rural Dialogue Table- FAO Colombia, ECLAC, and RIMISP**
Discussion on territorial development and rural policy.
- **Event “2030: From Fragmentation to Transformation”**
Development financing roundtable - National Planning Department.



Flexibility

What would we do differently and where we can improve



Working in highly vulnerable rural areas requires listening carefully and adapting with humility. In 2025, we learned that:

- **Communicating better is part of transforming better.**

Clarity, simplicity, and respect for community rhythms are as important as any methodology. Streamlining processes and prioritizing closer relationships strengthen trust and accelerate progress.

- **Flexibility is a strength**

Territories respond better to adaptive approaches. We learned to observe more closely, better understand local contexts, and adjust protocols without compromising respect for local authorities or the core principles of our work.

- **Digitalization must be grounded in clear value**

The integration of digital tools strengthens processes when it responds to real needs, and is accompanied by strategies that clarify their purpose and practical benefits. Beyond teaching how to use tools, we must promote meaningful adoption by demonstrating how digitalization improves efficiency and decision-making—for both communities and teams—so that technology is perceived as an ally rather than an additional burden.

Being present in the field makes all the difference.

Improved planning of productive infrastructure and a stronger technical presence enable more effective responses during critical moments and reinforce community processes.

- **Cultural relevance is key to adoption**

In some cases, we promoted foods or productive alternatives that did not align with traditional consumption habits, cultural preferences, or preparation practices within communities. It is not enough for a food to be “nutritious” or “technically recommended”: if it is not culturally appropriate, it will not be adopted.

Food security interventions must begin with an assessment of local consumption and culinary practices, followed by co-creating viable options with families that respect tastes, traditions, seasonal availability, and community roles. This approach strengthens ownership and sustainability, while still allowing for the gradual introduction of new foods when appropriate.

These lessons are not setbacks; they are clear signals for refining our model and strengthening our interventions.



Coherence

Transparency as a principle

We believe that trust is built through clear and accessible information. In this report, we present the main financial figures of Fundación Alpina, aligned with our audited financial statements.

Transparency is not just accountability; it is consistency between what we say, what we do, and how we do it.

Income

Figures in millions of Colombian pesos

Donations
\$3.351.499

Administration fees
\$116.117

Other non-operating income
\$116.117



Expenses

Figures in millions of Colombian pesos

Program expenses
\$3.217.494

Tax expenses
\$17.234





Impact

Heading toward 2030: moving forward with purpose

2025 was the first year of implementation of our 2025-2030 five-year plan. It marked a period of strategic groundwork, in which we laid the foundations of a model designed to scale impact without losing territorial depth.

Siembra Impacto

Financing what transforms

Siembra Impacto is an innovative financing vehicle born from an alliance between Fundación Alpina, Fundación Bolívar Davivienda, and Fundación Grupo BIOS, operated by Inversor. Its purpose is to **channel resources to rural organizations** that strengthen local economies, sustainable food systems, and community capacities.

This instrument combines:

- Flexible financing
- Comprehensive support
- Impact measurement and management

to support small producer associations that face structural barriers to accessing capital, markets, and guarantees.

Siembra Impacto demonstrates that capital, when aligned with territorial dynamics, can become a true driver of social and environmental transformation.



Credits approved: 4

Total capital disbursed: \$ 258,800,000 COP.

Latidos del Territorio

Connecting rural territories with those who can help transform them

Latidos del Territorio (Heartbeats of the Territory) is an awareness and advocacy initiative aimed at transforming perceptions and mobilizing action. Rather than focusing on deficiencies, it highlights the strengths, leadership, and transformative potential of rural territories, inviting participants to see themselves as part of the solution and contribute their own capacities toward territorial transformation.

In its first edition, held in November 2025 in the Kanalitojo Indigenous reserve (Vichada), journalists, business leaders, academics, and philanthropists experienced rural life firsthand, engaging in dialogue, agricultural activities, and exchanges of ancestral knowledge.

This initiative will continue to grow as a platform for **advocacy and collective engagement**, fostering shared responsibility and building new alliances between rural territories and actors who can contribute—through their knowledge, resources, and decisions—to sustainable transformation.




2026: a key year

2026 will be a year of consolidation and projection—a period to deepen learning, strengthen territorial labs, and scale up strategic initiatives such as Siembra Impacto and Latidos del Territorio.

This year ahead will focus on:

- **Strengthening community self-management** by enhancing local capacities so that communities can lead, sustain, and scale up their own development processes—particularly within Indigenous governance contexts.
- **Strengthening water governance and food systems** by promoting collective, sustainable, and evidence-based decision-making that ensures access to water, its responsible use, and territorial resilience, while also safeguarding the sustainability of productive infrastructure and long-term solutions.
- **Expanding alliances for systemic change**, bringing together public, private, and community actors to move beyond project-based interventions and address structural causes—recognizing food security as the foundation of sustainable transformation.



An aerial photograph of a lush green valley. In the background, there are dark, forested mountains under a cloudy sky. The middle ground shows a small settlement with several buildings and a dirt road. The foreground is dominated by dense, vibrant green vegetation, likely a type of scrubland or savanna. The overall scene is a mix of natural beauty and human habitation.

Looking ahead means recognizing that the path is not linear, but profoundly collective.

At Fundación Alpina, we believe that lasting change is built with communities and partners, through a continuous commitment to learning as we move forward.

2030 is not a distant goal; it is the horizon we begin to pursue today.

